Carroll County Economic Development

CLOSE UP



Q1 2018

KEEPING OUR EYE ON THE ECONOMY ······

ALC: NO

Industry, Ag, Tourism Vital Contributors to Economy

Peters Industrial Development Welcomes First Tenants

Sycamore Industrial Park Ready for New Occupants

Carroll County Top U.S. Pork Producer

Indiana Packers Invests Another \$30 Million



CARROLL COUNTY ECONOMIC DEVELOPMENT

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ENCOURAGING, GUIDING ECONOMIC GROWTH

by Laura Walls Executive Director

Commitments, investments, expansions, growth. Recent and planned activities in Carroll County, Indiana, signal a solid foundation, upward trends and increasing financial security for a community already well-recognized for its quality of life.

At the heart of this steady focus stands Carroll County Economic Development, its board and staff. Its varying roles include collecting and analyzing data, envisioning, planning, executing those plans, recruiting new businesses, partnering and leading. Its quest: assuring a bright future for residents and businesses in Burlington, Camden, Delphi, Flora and throughout the county.

Those looking for a great place to launch, expand or move a business will find custom assistance, shovel-ready industrial properties, existing facilities, tax incentives, employee training and a full menu of resources tailored to individual needs. And all of Carroll County will extend a warm welcome.



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FRONT: Miriam Robeson, Bret Rinehart, Bill Jones, Julia Leahy, Executive Director Laura Walls BACK: Joe Mayfield, George Mears, Dick Traeger, Bill Dittman, Connie Cripe, Josh Plue, Joe Moss NOT PICTURED: Mike Eldridge, Milt Rodgers, Randy Price—CWREMC Corporate Partner, Larry Trapp—ex officio RDC President and Delphi Mayor Shane Evans Carroll County Close Up is published by:



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COUNTY SNAPSHOT



TOP REGIONAL EMPLOYMENT AREAS

1 Goods, Processing

2 Manufacturing

3 Transportation/ Utilities

> **4** Hospitality

5 Professional Services

> 6 Financial

INDUSTRY



At Flora's Sycamore Industrial Park, 25,000 square feet of existing space and another seven acres are awaiting occupants.

INDUSTRY CONTINUES UPWARD TREND

While existing industries report expanded business opportunities and facility expansions, new companies are eyeing—and finalizing plans—to operate in Carroll County.

Among them: new companies located in the Peters Industrial Development site and opportunities for new tenants in Flora's Sycamore Industrial Park (see separate articles).

"Individually and collectively, this area is enjoying a continued vibrancy in our industrial and manufacturing sectors," reports Laura Walls, executive director of Carroll County Economic Development.

"Developers are making investments and improvements. Businesses are showing interest. And this is a sector that's growing, a sector to watch."

LEADING INDUSTRIES

ALLOY CUSTOM PRODUCTS INC.

Delphi | 100 employees

Business:

Produces cryogenic trailers and processing equipment; sells internationally.

News:

Numerous expansions since its 1992 founding; now occupies a 120,000-squarefoot facility.

CUSTOM LOGISTICS

Delphi, startup

Business:

Shipping services

News:

New company formed and opened in Peters Industrial Development site in 2017.

CAMDEN RECYCLING LLC AND INTEGRATED GREEN PARTNERS LLC

GEP Fuel & Energy Indiana | owner Camden | to employ 256

Business:

To build, operate recycling center and plastics-to-renewable diesel refinery. **News:**

\$300 to \$410 million facility announced late 2016; plan is to accept 40 rail cars of plastic waste daily; to be washed, sorted and separated, with reusable plastic sold and remaining converted to diesel and gasoline fuel. In early 2018, company reports, "GEP Indiana Holdings LLC has been making every effort to get both projects funded as quickly as possible and continues to make significant progress. Camden-Floral Rail Corridor Commission continues to help GEP bring these two projects and new jobs to central Carroll County."

DELPHI BODY WORKS INC.

Delphi | 13 employees

Business:

Custom equipment manufacturer for traffic signal, sign, railroad and other industries.

Founded in 1848 and Indiana's oldest manufacturer, the firm was recently honored with the Chamber's Milestone Historic Business of the Year Award.

MIDWEST LUMBER CO.

Flora Business: Reclaimed lumber refurbishing and sales.

NEXT DAY CONTAINER

Delphi | 35 employees

Business:

Cleans, reconditions, remanufactures, sells and recycles intermediate bulk containers used to ship liquid products.

ORBIS

Delphi, startup

Business: Material handling—plastic storage bins, containers, pallets, totes. News:

New company formed and opened in Peters Industrial Development site in 2017.

PTI MACHINING

Delphi | 22 employees

Business:

Machining both prototypes and long-run production of parts; parts finishing.

Business now also makes medical prototypes.

QUIK-PAK, LLC

Flora | 10 employees

Business: Contract packager using standup, zippered, pillow packs and other materials. News: Increased size of warehouse in 2017.

U.S. AGGREGATES

Delphi | 24 employees

Business: Stone and rock quarry.

News:

In 2017, company invested \$2.5 million in plant and mobile equipment updates and received a Gold Award for Excellence in Mining from Indiana Mineral Aggregates Associations. Company continues to allow Delphi Fire Department to access water from its pond and provide rescue drill practice. Plans are to invest more than \$5 million into facility upgrades in 2018.

ZINN KITCHENS, INC. Flora | 27 employees Business: Custom cabinetry; appliance sales.

PETERS INDUSTRIAL DEVELOPMENT LATEST TO WELCOME NEWCOMERS

Why sign one tenant when you can revitalize 504,581 square feet into viable sites for several startups and small operations?

That's the question Dow Dellinger and Jeff Van Weelden pondered when they acquired the seven-building, 45-acre Delphi site at 1100 N. Washington in 2016 for \$1.28 million. Then some work began.

> "It took us about a year to do all the modifications and updates," says Van Weelden. Renovation included updating garage doors and dock equipment, redoing restrooms, cleaning up inside and out, and upgrading the electrical system.

"Carroll County is a good county to do business in, and working together is incredible."

— Van Weelden

"We also separated utilities, so each section has its own gas and electric, and we did extensive repair work on the existing heaters."

Formerly occupied by furniture-maker Chromcraft Revington and vacant for several years, the site was renamed Peters Industrial Development and a year of renovations began for warehouse and light manufacturing tenants. Features include an 8,500-square-foot front office building, numerous dock-high doors and access by rail and multiple highways.

In 2017, Peters Industrial Development secured its first four leases—two from new companies, Custom Logistics and Orbis, and two local businesses. Delphi Products Co. moved from another site; The Andersons opened a distribution site.

A fifth tenant is about to sign, which will bring the facility to 80-percent capacity, he says.

"Delphi is well-located and accessible by highways, which makes it a good starting point for businesses," Van Weelden says. "Carroll County is a good county to do business —in, and working together is incredible."

FLORA'S SYCAMORE INDUSTRIAL PARK A TOP SITE

With five tenants operating in 78,000 square feet on 14 acres—leaving another 25,000 square feet currently available and seven acres to be developed—Flora's Sycamore Industrial Park at 315 S. Sycamore is making its mark in Carroll County.

Now operating at the site: Brenneco Fire Protection Inc., D-K Construction Inc., Hog Slat, Midwest Lumber Co. and landlord DLP 315 LLC.

Owners Denny Kuns and Darin Kuns, who also operate D-K Construction and started leasing the property in 2006 and purchased it in 2008, cite the park's benefits, economic contributions and potential.

"It is an industrial park with a strong tenant base, onsite landlord and buildout contractor," says Darin Kuns. "We offer all public utilities, low utility rates, flexible space alternatives and build-to-suit."

Amenities include a new roof, siding, insultation and windows, 12 overhead doors and service doors. Also, the facility has a fire sprinkler system, available alarm system, all-phase electric service, HVAC, water service, sanitary sewer, new storm water systems and 3.5-acre stone parking lot.

Transportation access is another strong suit. "We are close to the Hoosier Heartland Corridor to the west, and, to the north, we are 30 to 45 minutes to Lafayette, West Lafayette, Logansport and Kokomo, and an hour to Indianapolis," Kuns says.

Built over the years from 1950 to the 1980s, major renovations—including some demolition and new construction in the last dozen years—have transformed the site for 21st century use.

"The investments and attention to detail at this site demonstrate the owners' belief in industrial potential and in Carroll County's future," says Laura Walls, executive director of Carroll County Economic Development.

Hoosier Heartland Industrial Park

Lot 5 5 Acres

Lot 7

AVAILABLE SITES

Each of these sites has space available for new occupants.

DELPHI INDUSTRIAL PARK

Delphi 150,000-sq. ft. facilit

HOOSIER HEARTLAND INDUSTRIAL PARK

60-acre park

designated shovel-ready

PETERS INDUSTRIAL DEVELOPMENT

Delphi | 500,000 sq. ft.

Seven buildings | 45 acres

Warehouse/light manufacturing facility for multiple tenants

SYCAMORE INDUSTRIAL PARK

Flora | 2 sites 78,000 sq. ft. on 16 acres 25,000 sq. ft. on 7 acres

SOLD

Lot 3 10 Acres

Lot 1

10 Acres

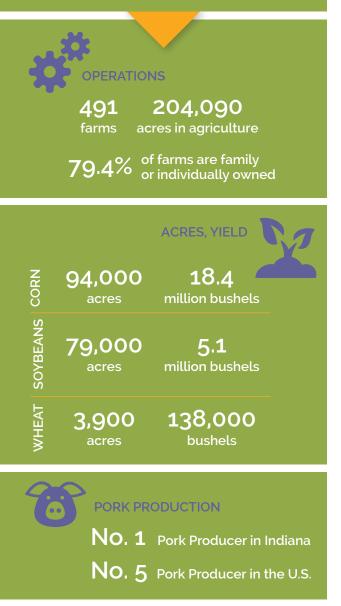
Lot 2

10 Acres

Dry Detention Pond

AGRIBUSINESS

BY THE NUMBERS



AGRICULTURE—AN ECONOMIC ENGINE

A first-in-the state ranking for pork production—more than 256,000 hogs a year—and significant contributions in crops make Carroll County a hot spot for agriculture, both in Indiana and nationally. Considering the county ranks 63rd out of 91 Indiana counties in land size, it's obvious why agriculture drives the local economy.

About 86 percent of the county's land is dedicated to agriculture. Farms average 416 acres in size; nearly 80 percent of them are operated by a family or individual.

"Corn, soybeans and wheat top the list for volume, and cattle, dairy cows, turkey, sheep and alpacas join hogs in livestock production," says Laura Walls, executive director of Carroll County Economic Development. "Add processors and equipment suppliers to the mix, and we can tout a healthy ag sector."

Among the top news in 2017: Indiana Packers Corp. invested \$30 million, building a cold storage distribution center.

The Carroll County Agriculture Association, a nonprofit membership organization, brings producers, processors, other agribusinesses and students together for education, events and ag-related activities.

LEADING INDUSTRIES

AMERICAN AGRA CURTAINS INC.

Delphi | 4 employees

Business:

Insulated curtains and other products for farming and construction sites.

THE ANDERSONS INC.

Delphi | 49 employees

Business:

Grain elevator, corn mill, corncob products, ethanol, plant nutrients, railcar leasing and repair, turf products, consumer retailing. **News:**

Opened another local site, a distribution center in Peters Industrial Development.

DELPHI PRODUCTS CO.

Delphi | 42 employees

Business:

Produces and supplies livestock equipment. **News:**

Relocated in 2017 to Peters Industrial Development site. Also became a division of Schuyler, Neb.-based QC Supply LLC, an international supplier founded in 1982. Besides livestock equipment, QC products include industrial and home and garden supplies, clothing, footwear and pet supplies.

HOG SLAT INC.

Camden, | 65 employees

Business: Livestock and poultry confinement equipment.

INDIANA PACKERS CORP.

Delphi | 2,100 employees

Business:

Hog processing facility; joint venture of Mitsubishi Corp. and Itoham Foods in Japan, opened in 1991, expanded several times since. Current processing capacity is 17,000 hogs daily; sources from 99 Carroll County agribusinesses and several hundred others in Indiana and the Midwest; markets bacon and other pork products under the Indiana Kitchens brand; ships throughout the U.S. and to 30 other countries.

News:

In 2017 built and opened a 125,000-squarefoot, \$30 million cold storage distribution center; added infrastructure improvements.

WIECHMAN PIG CO.

Delphi | 10 employees by 2020

Business:

Purchases small-sized hogs and sells to niche pork processors.

News:

Company opened hog-buying operations in 2016 in \$1.3 million, 20-acre campus with three buildings, 16,400 square feet under roof. This is the Nebraska-headquartered company's first Indiana operation.

TOP PRODUCERS

Burton Family Farms Co-Alliance Cornerstone Seeds Craft's Suffoks and Tunis Fruitshine Wine Helena Chemical Henderson Grain Farm Inc. Heritage Farm Suri Alpacas McCormick's Farm **Mylet Farms O'Donnel Brothers Pumps Hogs Remington Seeds** Select Seed Hybrids Shaffer Stock Farms J.L. Shuman Farms Wise & Wise Farms

VISITORS BOOST ECONOMY

Historical sites, museums, performance venues and festivals draw visitors and revenues to Carroll County while assuring a range of opportunities to sample yesteryear, culture and fun.

The county boasts 20 sites listed on the National Register of Historic Places, from the Carroll County Courthouse to commercial buildings, houses and bridges. Scenic bicycle and driving routes, canoeing, camping locations and about a dozen parks provide opportunities for spending time in nature. A number of area homes offer lodging through Airbnb.

"Residents love Carroll County, and they proudly show it off to visitors," says Laura Walls, executive director of Carroll County Economic Development. "Those who visit are eagerly welcomed and invited to enjoy all the county offers."

Annual events bringing regional visitors include Burlington Fall Festival, Camden Tractor Pull, Canal Days, Christmas Parade, Flora Community Club Midnight Madness, Indiana Bacon Festival, Moonlight Madness, Old Settlers and Old-Fashioned Christmas at the Canal.

TOP DRAWS

ADAMS MILL MUSEUM OF AMERICANA

1845 grist mill, covered bridge, museum, Wildcat Creek nature area

CAMDEN MUSEUM

Historical collection, Camden Public Library

CARROLL COUNTY COURTHOUSE

1917, stained-glass rotunda dome

CARROLL COUNTY HISTORICAL MUSEUM

Artifacts, genealogy, Stone Barn Park

DELPHI OPERA HOUSE

A three-story, 20,000-square-foot venue with performance stage, banquet rooms, meeting facilities available for public and private events; operated by Delphi Opera House Inc., which also books performances. A \$4.25 million restoration of the 1865 facility was completed in 2015.

News: The venue hosted 32 public and 38 private events in 2017. Nearly 350 people participated in group tours; another 175 in five bus tours; and some 500 students came during four school tours. By yearend 2017, 34 events were already booked for 2018.

> Delphi Opera House hosted acclaimed actor/ musician Jeff Daniels for the second time in October 2017 to a sold-out crowd.

FRUITSHINE WINE

Featuring artisan, small-batch wines made from fruit grown onsite, Fruitshine is open May-October. The tasting room is a screened porch, with outdoor spots also available. Wine is bottled and sold in canning jars. The winery was recently named one of Best 10 Wineries in this region of Indiana by Yelp.

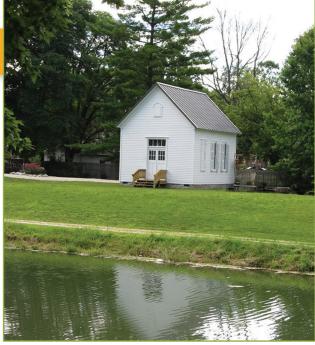
GOLF

Angel Hill Golf Course south of Delphi | 18 hole-course

Carroll County Country Club Delphi | nine-hole course

Hollow Acres

Delphi/Monticello | Driving range, nine-hole course, par 3, miniature and disc golf



1889 German Lutheran Church-Wabash & Erie Canal Park

HISTORIC BRIDGES

Burnett's Creek Stone Arch Bridge Adams Mill Covered Bridge Freedom Bridge Lancaster Covered Bridge Carrollton Bridge Wilson Bridge

WABASH & ERIE CANAL PARK AND INTERPRETIVE CENTER

Operated by the nonprofit Carroll County Wabash & Erie Inc., largely volunteer-built and operated, and recognized as a premier Midwestern destination, the award-winning Wabash & Erie Canal Park and Interpretive Center draws yearround visitors. Features include a one-mile, re-watered canal, canal boat rides, towpath, interpretive museum, bridges, park, pioneer village, conference/event center and 10-mile trail system. About 30,000 people visit annually. News: 2017 enhancements: 1889 German Lutheran Church moved to the site and renovated for weddings, reunions and other events; several new sites added to Pioneer Village. Work in 2018 will include interior upgrades and museum enhancements.



BUSINESSES AT YOUR SERVICE

Carroll County is home to numerous longtime professional, service, financial and contracting firms as well as new ventures who see the community's potential for success.

Among those represented are accounting and legal practices; printers; a weekly newspaper, the Carroll County Comet; banks and other services.

"The breadth of services available here is yet another signal of the county's vitality," says Laura Walls, executive director of Carroll County Economic Development.

SERVICE

Anew Contractors Bordner's Truck Repair & Alignment **Burlington Meats Brenneco Fire Protection Bush Veterinary Clinic** CamFlo Carroll County Comet Carroll County Tire Climatek Create Hair Studio Culligan of Delphi Delphi Animal Hospital D-K Construction Inc. **Eagle Customs** F&K Construction Goodrich Quality Mechanical **Graphics Emporium**

Indiana Letterpress Inc. J.W. Rentals **KL Fisher Drywall** Lavy Windows Loudon Printing Madam Carroll New Wave Communications One Technologies Inc. Parrett's Meat Processing Pearson's Gas Portraits by Lori **Q** Graphics Sandora TECH **Skyline Signs** Starr Associates Tall Timbers Marina WP Electric

FINANCIAL

Adam Blankenberger Edward Jones First Farmers Bank & Trust First Financial Bank Fisher & Associates H&R Block Industrial Federal Credit Union Lafayette Bank & Trust Co. McCammack Quirk Investments & Financial Services Regions Bank Salin Bank & Trust Security Federal Savings



First Farmers Bank and Trust opened its first branch in Carroll County in 2017. The project is one of several new development's on Flora's east side.

LOCAL SHOPPING, DINING

Unique shopping and dining venues are popular with residents and visitors alike. They offer Carroll County residents convenience, and visitors an opportunity to sample the wares and fares of Indiana.

"We have been pleased to welcome new businesses in recent years," says Laura Walls, executive director of Carroll County Economic Development. "They have contributed to a liveliness in our communities and destination spots."

Among the headlines in 2017: Delphi's True Value Home and Farm Center was named 2017 Business of the Year by the Carroll County Chamber of Commerce. Quick Pantry will open in early 2018, with plans for a truck facility across from it now in the works. And the partnership Delphi Square Partners, which purchased the former Crosby Hotel on courthouse square from the Delphi Preservation Society, is planning a ground-floor restaurant with guest suites on the upper three floors.

RESTAURANTS

ALLBQ's Becks Restaurant Blimpie The Blue Moose Brick & Mortar Pub Burlington Pizza Burlington Scoop Cabos Mexican Bar & Grill China 1 Buffet Corner Café Corner Café Cornerstone Café and Deli Dairy Queen The Dock Flora Family Restaurant Garden Gate Café & Tea Room

JC's Bar & Gril Kopacetic Beer Factory/The Scoreboard **McDonalds** Mitchell's Mexican Grill Monical's Noble Romans Oakdale Dam Inn The Office Tavern Pizza Hut Pizza King (Delphi, Flora, Camden) The Sandwich Shop Sportsman Inn Stone House Restaurant & Bakery Subway-Delphi, Burlington Sweetie Pies Homemade Delights Willoughby Food & Spirits

RETAILERS

218 Produce Market Avres Hardware **Beck's Interiors** Bill's Clock Works Calico Plus Carroll County True Value Chickabiddies Chuck's Towers & Flowers **Community Thrift Shop Creative Disorder** Cutler General Store, Village Blacksmith & Antiques CVS Delphi Hardware **Dollar General Eikenberry Fine Furniture Everything Computer** Farmers Market of Carroll County Fielding's Jewelry & Time Flora SuperValu The Flower Shoppe Flowers & Friends Hometown Shirts & Graphics Hoosier Harvestore Iron Rooster Kane Automotive Supply Mann Chevrolet, Buick, GMC Maple Leaf Country Store MK Apparel Morrow Shoe Shop NAPA Auto Parts Opera House Gallery of Contemporary Art Pearson's Gas and Greenhouse **Quick Pantry** Save-A-Lot Shell Service Station

Sisson & Sons Jewelry Stephan's IGA Times Past Antiques Trade Ways Treasures in the Woods Tri Green Tractors Trudy's Bridal and Formalwear True Value Home and Farm Center Urban Chique Boutique Wallman's Quality Foods Westside Motors Wilcox Lumber



The retail in Downtown Delphi further diversified when Urban Chique Boutique opened in 2017 with women's clothing in a wide range of sizes.

CLOSE-TO-HOME HEALTHCARE

From physicians to dentists, rehabilitation and eyecare, Carroll County providers offer a range of care.

PROVIDERS

Brodar Chiropractor Camden Healthcare Jordan Dutter MD Family Health Clinic of Burlington Family Health Clinic of Carroll County Flora Chiropractic Flora Family Medicine D.J. Harmon OD Steven Herr DDS Indy Spine & Rehab Jones Family Dentistry David Krause DDS Michael Laszynski DDS Norman Eyecare St. Elizabeth Healthcare Team Rehabilitation Wagoner & Wagoner DDS



EDUCATION, WORKFORCE

HITTING THE BOOKS

From pre-school to post-secondary, educational and career-advancement opportunities abound in Carroll County.

K-12 SCHOOLS

The county's youngest students are primarily educated at Carroll Consolidated School Corp. and Delphi Community School Corp., each operating elementary, middle and high schools. Both school corporations' scores for 3rd grade reading skills topped the state average, just one example of achievement. Current I-Read exam scores in both corporations are above 92 percent; the state average is 83.8.

High school learning opportunities include numerous extracurricular organizations, such as French and Spanish clubs, drama, SADD, FFA and yearbook.

At Carroll County High, where the student-teacher ratio is 15:1, about one-fourth of the students enroll in advanced placement classes. At Delphi High, with a student-teacher ratio of 14:1, 31-percent of students take advanced placement classes.

CAREER LEARNING

Post-secondary training is available through Job Source, a Workforce Investment Act provider; Region 4 Workforce Board; nearby Ivy Tech Community College; Purdue University; and Indiana University Kokomo.

Carroll County residents continuously benefit from funding secured by the Region 4 Workforce Board through the U.S. Department of Labor. A \$7.6 million grant funded the Rapid Reemployment for Advanced Manufacturing Positions program through yearend 2017. A nearly \$6 million America's Promise grant is offering training opportunities through 2020.

"Career training is among our strengths—the availability and residents' interests in learning new technologies and skills," says Laura Walls, executive director of Carroll County Economic Development. "Ours is a workforce that values lifelong learning."

More workforce development opportunities are forthcoming through the newly formed Wabash Heartland Innovation Network (see Look to the Future section in this publication).

COMMUNITY NONPROFITS PROVIDE SERVICES, LEADERSHIP

Numerous nonprofits operate in the county, many providing social services, children's programs and opportunities for retirees.

Three libraries operate in the county: Camden-Jackson Township Public Library, Delphi Public Library and Flora-Monroe Township Public Library. They employ a combined 25, stock some 160,000 items, carry genealogy and local history books and offer cultural programs.

"The success of our nonprofits illustrates the working-together spirit of our communities," says Laura Walls, executive director of Carroll County Economic Development. "When Carroll County sees a need, has an idea, wants to move forward—volunteers and leaders step up to make things happen."

COMMUNITY, SOCIAL SERVICES

THE BROOKS CENTER

This nonprofit owns and operates a facility providing space for five county nonprofits.

CARROLL COUNTY 4-H

Purdue Extension facilitates 4-H, engaging youth in learning and leadership opportunities. About 525 Carroll County youth are active in local clubs, complete projects and exhibit in the 4-H fair each summer. Some 150 volunteers provide guidance.

CARROLL COUNTY AG ASSOC.

Promotes agriculture through best management practices.

CARROLL COUNTY COMMUNITY FOUNDATION

Created in 1997, the foundation provides local philanthropy. In 2017, it awarded grants totaling \$14,397. The foundation is a fund of the Community Foundation of Howard County Inc.

CARROLL COUNTY CHAMBER OF COMMERCE

Unites and works to expand commercial businesses, industries and organizations; regularly offers business programs and events.

CARROLL COUNTY ECONOMIC DEVELOPMENT CORP.

Works to attract, retain and expand businesses and industries.

News:

Moved to Hoosier Heartland Industrial Park in early 2016.

CARROLL COUNTY SENIOR AND FAMILY SERVICES

Provides social services locally. **News:**

New building now under construction to house agency and Delphi Community Center.

CARROLL WHITE REMC

Electric utility cooperative **News:**

In 2016 construction completed and REMC moved into 40,000-square-foot facility in Hoosier Heartland Industrial Park, south of Delphi. The REMC serves more than 6,000 homes and businesses.

COURT APPOINTED SPECIAL ADVOCATES (CASA)

Helps protect the rights of children.

DELPHI PRESERVATION SOCIETY

Founded in 1994, the society has saved several historic structures, obtained national register designations and established historic districts. It currently owns several buildings. In 2017, it received the Cook Cup for Outstanding Restoration from Indiana Landmarks.

FLORA MAIN STREET

Provides economic revitalization and restoration to downtown Flora through capital projects, historic preservation, beautification efforts, façade improvements, events and festivals.

NICHES LAND TRUST

Protects, restores and sustains ecosystems by providing habitat for native species and offering natural places for education, appreciation and enjoyment. Owns and/or manages dozens of properties in 13 Indiana counties. Carroll County properties: Berkshire Tarnowski Forest Preserve, Frogs' Glory, McAllister Woods, Mary I. Gerard Nature Reserve, Moyer-Gould Woods, Sixbey, Mussel Shoals, Heron Bottoms and Weaver Family Nature Reserve.

UNION CENTER

A former historic church, built in 1878, the center was donated to the Delphi Preservation Society. It is available to the community for meetings, weddings, receptions, classes and other public or private events.

YMCA CAMP TECUMSEH

An indoor/outdoor educational, recreational and religious program facility on 700 acres, YMCA Camp Tecumseh operates year-round, drawing about 36,000 youth and adults each year for day-long and extended-stay educational programs. Founded in 1924, the camp employs more than 400 seasonally. Its programs include summer overnight and day camps, equestrian camps, outdoor education field trips, weekend retreats, conferences and team-building events.

WILDCAT CREEK WILDLIFE CENTER

Operating since 1995, the center rehabilitates and releases native and migratory wildlife. Among those in 2017 were red fox, owls, hawks, fawns and coyotes.

COMMUNITY DEVELOPMENT/PUBLIC WORKS



Delphi Tri-Township Fire Territory opened its new station in 2017 in Downtown Delphi.

DELPHI TRI-TOWNSHIP FIRE DEPARTMENT

The department built and opened a new station at Main and Union streets in 2017. The fire department averages about 250 calls per year. It serves a 96-square-mile area as well as provides aid to area fire departments.

IMPROVING COMMUNITIES

Carroll County continues to focus on enhancements to its communities. Recent public improvements include:

DELPHI COMMUNITY CENTER

Construction is under way on Washington Street in Delphi; facility will also house offices of Carroll County Senior and Family Services.

FLORA DEPOT

Phase II of restoring the former Flora Depot, built in 1908, is under way, with sidewalks, ramps, exterior lighting, parking lot and driveway all part of it. Plans are to reopen the depot in 2020 as a welcome center and history and transportation museum.

TRAILS

Delphi's 13 miles of trails were enhanced with \$170,000 in safety improvements, including lighting, cameras, trail markers and WiFi spots.

DELPHI WRAPS UP \$23 MILLION STELLAR PROJECT

In October, 2017, the City of Delphi celebrated completion of its \$23 million, multi-project Stellar Community endeavor, which began in 2012. "For decades to come, we're likely to refer to yesterday as pre-Stellar, and the phoenix rising today and continuing for generations as post-Stellar," Mayor Shane Evans said as he hailed volunteers, donors and leaders who "came together to solidify and implement the impactful, forward-thinking proposal."

Stellar included:

- 35 downtown building facades; 10 homes rehabilitated
- 28 new construction apartments and 16 adaptive reuse apartments
- 3,000 feet of water main replaced/relocated downtown
- 7 full and 5 partial blocks of downtown streetscaping
- Washington Street Gateway Trail
- Delphi Opera House restoration and three-story addition

PLANNING, PARTNERING FOR TOMORROW

What would make Carroll County even more vibrant? Welcoming? Vital? Residents, community leaders and businesses regularly pose these questions, then work together to achieve new goals.

DELPHI, FLORA SOLAR PROJECTS

Solar energy's potential is well-recognized in Carroll County with two projects. The first, the Delphi Schools Solar Project, was fully installed and dedicated last fall, with 6,000 panels at two sites.

The \$5 million, 2.39 MW facility is helping paying for the school corporation's energy and providing new curriculum for students. Its return on investment is expected to be about \$5.6 million over a 25-year period. The project was led by Indianapolis-based Performance Services, which has worked with hundreds of Indiana schools.

In Flora, the nonprofit Indiana Municipal Power Agency and the Town of Flora are building a .75 MW solar park on the south end of town. Its 2,976 panels will help stabilize energy costs for the community.

INDIANA TECHNOLOGY CORRIDOR

Carroll County's membership in the Indiana Technology Corridor benefits the county through access to combined resources as it works to strengthen industries, workforce development programs and marketing endeavors throughout the region.

A nine-county coalition, the Technology Corridor members include public agencies, private endeavors and economic development professionals. The group includes Benton, Carroll, Cass, Clinton, Fountain, Montgomery, Tippecanoe, Warren and White counties.

WABASH HEARTLAND INNOVATION NETWORK

Work that began in early 2015 to create a 10-county—including Carroll County—regional prosperity plan through the newly organized Wabash Heartland Innovation Network took a giant step forward in fall 2017.

That's when the nonprofit learned it would benefit from a \$38.9 million, five-year grant from Lilly Endowment to fund its proposal, "Creating a Prosperous Economic Ecosystem in the Wabash Heartland."

Work is now getting under way to:

- Facilitate next-generation manufacturing
- Expand high-tech agricultural systems
- Fund regional quality-of-place components.

The plan also is a major investment in incorporating technology, via the Internet of Things, which wirelessly connects inanimate objects. Manufacturing and agriculture, for example, might use systems with sensors, analysis software and alert mechanisms. The goal is to improve efficiencies and further economic advancements.

Other counties besides Carroll involved in WHIN: Benton, Cass, Clinton, Fountain, Montgomery, Pulaski, Tippecanoe, Warren and White.

CARROLL COUNTY EVENTS

RUNNING WITH THE RACCOONS April 8 | Camp Tecumseh

CARROLL COUNTY GARDEN FAIR April 28 | Flora Community Park

WOMEN'S LUNCHEON CELEBRATION May 2 | Wabash & Erie Canal Park

ANTIQUE TRACTOR SHOW May 26 & 27 | Adam Mills

CELEBRATE THE WILDCAT June 9 | Adam Mills

CARROLL COUNTY FARMERS MARKET 2nd Saturday of each month June 9-Oct. 13 Downtown Flora

40TH ANNUAL HOG JOG June 16 | Flora Community Park DANCING IN THE STREETFEST CAR SHOW—DELPHI LIONS CLUB June 16 | Downtown Delphi



"PORK PULL" TRACTOR PULL June 16 | Flora Park

DELPHI LIONS CLUB PARADE July 7 | Wabash & Erie Canal Park

CANAL DAYS July 7 & 8 | Wabash & Erie Canal Park

LAKE FREEMAN FIREWORKS July 7

4-H FAIR July 13-21 | Flora







HARVEST HUSTLE August 4

163RD OLD SETTLERS August 8-11 | Delphi

YEOMAN DAYS August 18

5TH ANNUAL BACON FESTIVAL August 25 | Delphi

BURLINGTON FALL FEST September 14-16

DELPHI PRESERVATION SOCIETY HOMES & GARDEN TOUR September 15

MOONLIGHT MADNESS October 6 | Flora ADAMS MILL MARATHON October 13

SENIOR EXPO October 18 | Flora 4-H building

HAUNTED ADAMS MILL October 20, 27, 31

HOLIDAY CRAFT MARKET/PARADE November 17 | Flora

CANAL CHRISTMAS December 1

DELPHI PARADE December 1

BURLINGTON CHRISTMAS WALK December 1



